

Maitland City Council

Long Term Financial Plan For the period 2011/12 to 2020/21 Adopted with 2.8% Rate Peg & 7.0% Rate Variation in Years 1 & 2

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**Maitland City Council
Long Term Financial Plan
Income Statement**

**For the period 2011/12 to 2020/21
Adopted with 2.8% Rate Peg & 7.0% Rate Variation in Years 1 & 2**

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)	Total 2020/21 (\$'000)
Income from continuing operations											
<i>Revenue:</i>											
Rates and annual charges	40,505	45,151	47,213	49,341	51,659	53,475	55,893	58,550	60,236	62,805	524,828
User charges and fees	6,958	7,682	8,428	9,128	9,850	10,592	11,358	12,146	12,957	13,794	102,893
Interest and investment revenue	1,917	2,215	1,783	1,712	1,739	1,695	1,813	1,955	1,564	1,645	18,038
Other revenues	2,353	2,423	2,494	2,568	2,643	2,722	2,802	2,884	2,969	3,056	26,914
Grants and contributions - operating	7,709	7,939	8,178	8,423	8,675	8,933	9,200	9,473	9,757	10,047	88,334
Grants and contributions - capital	11,481	11,945	12,011	12,078	11,648	11,720	11,793	11,869	11,947	12,027	118,519
<i>Other Income:</i>											
Net gain from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
Total income from continuing operations	70,923	77,355	80,107	83,250	86,214	89,137	92,859	96,877	99,430	103,374	879,526
Expenses from continuing operations											
Employee benefits and on-costs	25,730	27,266	28,881	30,650	32,514	34,476	36,543	38,721	41,016	43,435	339,232
Borrowing costs	868	901	837	763	769	809	821	758	694	704	7,924
Materials and contracts	12,225	15,595	16,302	16,805	16,663	17,274	17,890	18,509	19,129	19,758	170,150
Depreciation and amortisation	9,738	10,031	10,332	10,642	10,962	11,292	11,630	11,978	12,337	12,706	111,648
Other expenses	10,804	12,373	13,670	14,915	16,214	17,566	18,978	20,453	21,995	23,607	170,575
Net loss from the disposal of assets	0	0	0	0	0	0	0	0	0	0	0
Total expenses from continuing operations	59,365	66,166	70,022	73,775	77,122	81,417	85,862	90,419	95,171	100,210	799,529
Operating result from continuing operations	11,558	11,189	10,085	9,475	9,092	7,720	6,997	6,458	4,259	3,164	79,997
Less: Transfers to Reserves & Balance Sheet Items											
Transfers to restricted assets (internal reserves)	(895)	(2,152)	(2,289)	(2,288)	(2,642)	(2,111)	(1,465)	(2,121)	(250)	(250)	(16,463)
Transfers to restricted assets (Section 94)	(9,390)	(10,675)	(10,653)	(10,593)	(10,021)	(10,065)	(10,114)	(10,165)	(10,231)	(10,301)	(102,208)
Plant & equipment purchases	(2,085)	(1,755)	(1,416)	(1,458)	(3,505)	(2,297)	(1,973)	(1,641)	(1,690)	(3,744)	(21,564)
Other capital expenditure	(10,643)	(17,467)	(19,746)	(18,282)	(18,721)	(15,566)	(16,585)	(25,115)	(16,160)	(18,965)	(177,250)
Loan repayments - Principal	(1,781)	(1,817)	(1,858)	(1,830)	(1,660)	(1,830)	(1,701)	(1,500)	(1,446)	(1,162)	(16,585)
Hire purchase repayments - Principal	(527)	(618)	(620)	(677)	(659)	(606)	(571)	(620)	(677)	(659)	(6,234)
	(25,321)	(34,484)	(36,582)	(35,128)	(37,208)	(32,475)	(32,409)	(41,162)	(30,454)	(35,081)	(340,304)
Total funds required	(13,763)	(23,295)	(26,497)	(25,653)	(28,116)	(24,755)	(25,412)	(34,704)	(26,195)	(31,917)	(260,307)

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)	Total 2020/21 (\$'000)
Funded by:											
Loan drawdowns - Status Quo	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000
Loan drawdowns - Additional	0	0	0	0	0	0	0	0	0	0	0
Hire purchase drawdowns	750	380	0	0	2,003	750	380	0	0	2,003	6,266
Non cash funding - depreciation	9,738	10,031	10,332	10,642	10,962	11,292	11,630	11,978	12,337	12,706	111,648
Non cash funding - amortisation of tip asset	0	0	0	0	0	0	0	0	0	0	0
Transfers from internal reserves	1,068	1,225	2,882	1,225	4,224	1,225	273	9,110	250	250	21,732
Transfers from S.94 reserves	1,224	2,305	2,308	2,311	2,069	2,092	1,933	1,936	1,871	0	18,069
	13,780	14,941	16,522	16,178	20,278	16,359	15,216	24,024	15,458	15,959	167,715
Cash Surplus (Deficit)	17	(8,354)	(9,975)	(10,475)	(7,838)	(8,396)	(10,196)	(10,680)	(10,737)	(15,958)	(92,592)

Notes

1. Transfers to internally restricted assets:

Economic development reserve	0	0	0	0	0	0	0	0	0	0	0
Computer reserve	(300)	(400)	(400)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(2,500)
Waste depot construction reserve	0	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(50)	(50)	(50)	(50)	(5,200)
Waste depot rehabilitation reserve	(310)	(423)	(497)	(593)	(724)	(911)	(1,215)	(1,871)	0	0	(6,544)
Transfer station construction reserve	(285)	(329)	(392)	(495)	(718)	0	0	0	0	0	(2,219)
	(895)	(2,152)	(2,289)	(2,288)	(2,642)	(2,111)	(1,465)	(2,121)	(250)	(250)	(16,463)

2. Transfers from internally restricted assets

Economic development reserve	0	0	0	0	0	0	0	0	0	0	0
Computer reserve	250	200	1,857	200	200	200	200	200	200	200	3,707
Workers compensation reserve	0	0	0	0	0	0	0	0	0	0	0
Asset management reserve	0	0	0	0	0	0	0	0	0	0	0
Compensatory habitat reserve	25	25	25	25	25	25	23	0	0	0	173
Waste depot construction reserve	0	1,000	1,000	1,000	1,000	1,000	50	50	50	50	5,200
Waste depot rehabilitation reserve	0	0	0	0	0	0	0	8,860	0	0	8,860
Transfer station construction reserve	0	0	0	0	2,999	0	0	0	0	0	2,999
Unrestricted cash reserve	793	0	0	0	0	0	0	0	0	0	793
	1,068	1,225	2,882	1,225	4,224	1,225	273	9,110	250	250	21,732

Maitland City Council
Long Term Financial Plan
Balance Sheet

For the period 2011/12 to 2020/21
Adopted with 2.8% Rate Peg & 7.0% Rate Variation in Years 1 & 2

Notes	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
ASSETS										
Current assets										
	4,500	0	0	0	0	0	0	0	0	0
6	15,222	14,173	12,976	12,734	12,061	13,028	14,207	10,603	11,230	11,938
7	2,129	2,321	2,403	2,497	2,587	2,675	2,786	2,907	2,983	3,101
8	294	303	312	321	331	341	351	362	373	384
8	0	0	0	0	0	0	0	0	0	0
	22,145	16,797	15,691	15,552	14,979	16,044	17,344	13,872	14,586	15,423
Total current assets										
Non-current assets										
6	13,148	9,448	8,650	8,490	8,041	8,686	9,471	7,068	7,486	7,958
7	0	0	0	0	0	0	0	0	0	0
8	0	0	0	0	0	0	0	0	0	0
9	765,847	786,779	809,350	827,689	847,969	863,556	879,500	903,294	917,823	927,826
	778,995	796,227	818,000	836,179	866,010	872,242	889,971	910,362	925,309	935,784
Total non-current assets										
	801,140	813,024	833,691	851,731	870,989	886,286	906,315	924,234	939,895	951,207
Total assets										
LIABILITIES										
Current liabilities										
10	3,928	4,949	5,142	5,271	5,230	5,425	5,613	5,780	5,947	6,138
10	0	489	12,108	21,775	31,013	40,786	52,216	64,314	76,345	82,781
10	2,435	2,478	2,507	2,319	2,436	2,272	2,120	2,123	1,821	1,707
10	7,385	7,625	7,873	8,149	8,434	8,729	9,035	9,351	9,678	10,017
	13,748	15,541	27,630	37,514	47,113	57,212	68,984	81,568	93,791	100,643
Total current liabilities										
Non-current liabilities										
10	0	0	0	0	0	0	0	0	0	0
10	11,238	10,140	8,633	7,314	7,881	7,359	6,619	5,496	4,675	5,971
10	4,764	4,764	4,764	4,764	4,764	4,764	4,764	4,764	4,764	4,764
	16,002	14,904	13,397	12,078	12,645	12,123	11,383	10,260	9,439	10,735
Total non-current liabilities										
	29,750	30,445	41,027	49,592	59,758	69,335	80,367	91,828	103,230	111,378
Total liabilities										
	771,390	782,579	792,664	802,139	811,231	818,951	825,948	832,406	836,665	839,829
Net assets										
EQUITY										
	589,426	600,615	610,700	620,175	629,267	636,987	643,984	650,442	654,701	657,865
	181,964	181,964	181,964	181,964	181,964	181,964	181,964	181,964	181,964	181,964
	771,390	782,579	792,664	802,139	811,231	818,951	825,948	832,406	836,665	839,829

**Maitland City Council
Long Term Financial Plan
Cash flow statement**

For the period 2011/12 to 2020/21

Adopted with 2.8% Rate Peg & 7.0% Rate Variation in Years 1 & 2

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
Cash flows from operating activities										
<i>Receipts:</i>										
Rates and annual charges	40,389	45,011	47,152	49,277	51,589	53,421	55,820	58,470	60,186	62,728
User charges and fees	6,953	7,661	8,405	9,107	9,828	10,570	11,335	12,123	12,932	13,769
Investment revenue and interest	1,910	2,207	1,796	1,714	1,738	1,696	1,810	1,950	1,576	1,643
Grants and contributions	19,194	19,863	20,180	20,492	20,328	20,643	20,983	21,332	21,693	22,063
Other	2,481	2,652	2,731	2,833	2,916	3,004	3,096	3,186	3,283	3,381
<i>Payments:</i>										
Employee benefits and on-costs	25,730	27,266	28,881	30,650	32,514	34,476	36,543	38,721	41,016	43,435
Materials and contracts	12,885	14,584	16,090	16,654	16,706	17,091	17,705	18,323	18,943	19,570
Borrowing costs	933	891	856	785	767	797	818	777	713	701
Other	10,804	12,373	13,670	14,915	16,214	17,566	18,978	20,453	21,995	23,607
Net cash provided by (or used in) operating activities	20,575	22,280	20,767	20,419	20,198	19,404	19,000	18,787	17,003	16,271
Cash flows from investing activities										
<i>Receipts:</i>										
Sale of investments	4,466	4,749	1,995	402	1,122	0	0	6,007	0	0
Sale of real estate assets	0	0	0	0	0	0	0	0	0	0
Sale of infrastructure, property, plant and equipment	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<i>Payments:</i>										
Purchase of investments	0	0	0	0	0	1,612	1,964	0	1,045	1,180
Purchase of infrastructure, property, plant and equipment	24,469	30,963	32,903	28,981	31,242	26,879	27,574	35,772	26,866	22,709
Purchase of real estate assets held for resale	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Net cash provided by (or used in) investing activities	(20,003)	(26,214)	(30,908)	(28,579)	(30,120)	(28,491)	(29,538)	(29,765)	(27,911)	(23,889)
Cash flow from financing activities										
<i>Receipts:</i>										
Borrowings and advances	1,750	1,380	1,000	1,000	3,003	1,750	1,380	1,000	1,000	3,003
<i>Payments:</i>										
Borrowings and advances	2,308	2,435	2,478	2,507	2,319	2,436	2,272	2,120	2,123	1,821
Net cash provided by (or used in) financing activities	(558)	(1,055)	(1,478)	(1,507)	684	(686)	(892)	(1,120)	(1,123)	1,182

**Maitland City Council
Long Term Financial Plan
Cash flow statement**

**For the period 2011/12 to 2020/21
Adopted with 2.8% Rate Peg & 7.0% Rate Variation in Years 1 & 2**

Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
14	(4,989)	(11,619)	(9,667)	(9,238)	(9,773)	(11,430)	(12,098)	(12,031)	(6,436)
4,486	4,500	(489)	(12,108)	(21,775)	(31,013)	(40,786)	(52,216)	(64,314)	(76,345)
4,500	(489)	(12,108)	(21,775)	(31,013)	(40,786)	(52,216)	(64,314)	(76,345)	(82,781)

Net increase/(decrease) in cash and cash equivalents
Cash and cash equivalents at beginning of
reporting period
Cash and cash equivalents at end of
reporting period

Maitland City Council
Long Term Financial Plan
For the period 2011/12 to 2020/21
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Note 3 Revenue from continuing operations

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
(a) Rates and annual charges										
Ordinary Rates										
Residential	22,306	24,537	25,516	26,532	27,586	28,679	29,813	30,990	32,210	33,476
Additional residential properties	0	236	243	251	258	266	274	282	291	299
Total residential	22,306	24,773	25,759	26,783	27,844	28,945	30,087	31,272	32,501	33,775
Farmland	1,612	1,773	1,826	1,881	1,937	1,995	2,055	2,117	2,181	2,246
Mining	255	281	289	298	307	316	325	335	345	355
Business	7,595	8,355	8,606	8,864	9,130	9,404	9,686	9,977	10,276	10,584
Total ordinary rates	31,768	35,182	36,480	37,826	39,218	40,660	42,153	43,701	45,303	46,960
Special Rates										
Maitland CBD / Mail	507	558	575	592	610	628	647	666	686	707
Total special rates	507	558	575	592	610	628	647	666	686	707
Total rates	32,275	35,740	37,055	38,418	39,828	41,288	42,800	44,367	45,989	47,667
Annual Charges										
Domestic Waste Management Services	6,923	7,914	8,544	9,197	9,990	10,227	11,011	11,975	11,910	12,667
Stormwater Management Services	629	648	667	687	708	729	751	774	797	821
Commercial Waste Management Services	678	849	947	1,039	1,133	1,231	1,331	1,434	1,540	1,650
Total annual charges	8,230	9,411	10,158	10,923	11,831	12,187	13,093	14,183	14,247	15,138
Total rates and annual charges	40,505	45,151	47,213	49,341	51,659	53,475	55,893	58,550	60,236	62,805

Maitland City Council
Long Term Financial Plan
For the period 2011/12 to 2020/21
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Note 3 Revenue from continuing operations (continued)

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
(b) User charges and fees										
User charges (pursuant to s.502)										
Waste Management Services (not domestic)	3,538	4,159	4,799	5,391	6,001	6,629	7,276	7,942	8,628	9,335
Total user charges	3,538	4,159	4,799	5,391	6,001	6,629	7,276	7,942	8,628	9,335
Fees										
Regulatory/Statutory Fees	1,569	1,616	1,664	1,714	1,765	1,818	1,873	1,929	1,987	2,047
RTA Charges (State roads not controlled by Council)	600	618	637	656	676	696	717	739	761	784
Private Works	25	26	27	28	29	30	31	32	33	34
s.611	20	21	22	23	24	25	26	27	28	29
Other										
- Swimming Facilities	279	287	296	305	314	323	333	343	353	364
- Cemeteries	60	62	64	66	68	70	72	74	76	78
- Libraries	53	55	57	59	61	63	65	67	69	71
- Food Inspections	55	57	59	61	63	65	67	69	71	73
- Principle Certifying Authority (Building Inspections)	260	268	276	284	293	302	311	320	330	340
- CC & CD Private Accredited Certifier	15	15	15	15	15	15	15	15	15	15
- Outstanding Notices Fee	40	41	42	43	44	45	46	47	48	49
- Rezoning Applications	100	103	106	109	112	115	118	122	126	130
- Construction Certificates	45	46	47	48	49	50	52	54	56	58
- Subdivision Certificates Fees	25	26	27	28	29	30	31	32	33	34
- Principle Certifying Authority (Subdivisions)	140	144	148	152	157	162	167	172	177	182
- Connection to Garbage Service	40	41	42	43	44	45	46	47	48	49
- Other	94	97	100	103	106	109	112	115	118	122
Total fees	3,420	3,523	3,629	3,737	3,849	3,963	4,082	4,204	4,329	4,459
Total user charges and fees	6,958	7,682	8,428	9,128	9,850	10,592	11,358	12,146	12,957	13,794

Maitland City Council
Long Term Financial Plan
For the period 2011/12 to 2020/21
Adopted with 2.8% Rate Peg & 7.0% Rate Variation in Years 1 & 2

Note 3 Revenue from continuing operations (continued)

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
(c) Interest and investment revenue										
Interest and dividends	300	309	318	328	338	348	358	369	380	391
- Overdue rates and charges	1,617	1,906	1,465	1,384	1,401	1,347	1,455	1,586	1,184	1,254
- Cash and investments	0	0	0	0	0	0	0	0	0	0
- Other										
Impairment losses	0	0	0	0	0	0	0	0	0	0
- Investments										
Total interest and investment revenue	1,917	2,215	1,783	1,712	1,739	1,695	1,813	1,955	1,564	1,645

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Note 3 Revenue from continuing operations (continued)

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	Adopted	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
(d) Other revenues										
Fines	285	294	303	312	321	331	341	351	362	373
Rental income	468	482	496	511	526	542	558	575	592	610
Recycling Income (Non domestic)	55	57	59	61	63	65	67	69	71	73
Legal Fees Recovery (Rates)	3	3	3	3	3	3	3	3	3	3
Legal Fees Recovery (Other)	0	0	0	0	0	0	0	0	0	0
Commissions & Agency Fees	36	37	38	39	40	41	42	43	44	45
Other										
- Tourism	889	916	943	971	1,000	1,030	1,061	1,093	1,126	1,160
- Library Sundry Income	9	9	9	9	9	9	9	9	9	9
- Waste Performance Improvement Rebate	400	412	424	437	450	464	478	492	507	522
- Art Gallery Educational Programs	6	6	6	6	6	6	6	6	6	6
- Art Gallery Public Programs	3	3	3	3	3	3	3	3	3	3
- Art Gallery Merchandise Sales	54	56	58	60	62	64	66	68	70	72
- MRAG Sponsorship Income	4	4	4	4	4	4	4	4	4	4
- Development Assessment Sundry Income	7	7	7	7	7	7	7	7	7	7
- Building Assessment Sundry Income	1	1	1	1	1	1	1	1	1	1
- Co-op Advertising - CBD	10	10	10	10	10	10	10	10	10	10
- Sponsor Income - CBD	2	2	2	2	2	2	2	2	2	2
- Site & Entry Fees Income - CBD	7	7	7	7	7	7	7	7	7	7
- Other	114	117	121	125	129	133	137	141	145	149
Total other revenues	2,353	2,423	2,494	2,568	2,643	2,722	2,802	2,884	2,969	3,056

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Note 3 Revenue from continuing operations (continued)

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
(e) Grants - Operating										
General Purpose (Untied)										
- Financial Assistance										
Equalisation component										
- Pensioners' Rates Subsidies										
General	536	552	569	586	604	622	641	660	680	700
Specific Purpose										
- Pensioners' Rates Subsidies										
DWM	179	184	190	196	202	208	214	220	227	234
-Greening Plan	0	0	0	0	0	0	0	0	0	0
-Library	177	182	187	193	199	205	211	217	224	231
-Community Options	507	522	538	554	571	588	606	624	643	662
-Community Development	9	9	9	9	9	9	9	9	9	9
-ADD and DOCS	39	40	41	42	43	44	45	46	47	48
-Street lighting	85	88	91	94	97	100	103	106	109	112
-Noxious Weeds	18	19	20	21	22	23	24	25	26	27
-Road Safety	45	46	47	48	49	50	52	54	56	58
-Art Gallery	0	0	0	0	0	0	0	0	0	0
-Other	13	13	13	13	13	13	13	13	13	13
Total operating grants	6,918	7,124	7,338	7,558	7,785	8,017	8,258	8,504	8,760	9,022

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Note 3 Revenue from continuing operations (continued)

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
(e) Grants - Capital										
General Purpose (Untied)										
- Financial Assistance										
Local roads component	1,120	1,154	1,189	1,225	1,262	1,300	1,339	1,379	1,420	1,463
Specific Purpose										
Other										
- Transport (3x3, Flood Works, Road to Recovery)	641	660	680	700	721	743	765	788	812	836
- Other	0	0	0	0	0	0	0	0	0	0
Total capital grants	1,761	1,814	1,869	1,925	1,983	2,043	2,104	2,167	2,232	2,299

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Note 3 Revenue from continuing operations (continued)

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
(f) Contributions - Operating										
RTA Contributions (Regional/Local, Road to Recovery)	286	295	304	313	322	332	342	352	363	374
Other										
- Traineeships	0	0	0	0	0	0	0	0	0	0
- Art Gallery Donations	14	14	14	14	14	14	14	14	14	14
- Greening Plan	0	0	0	0	0	0	0	0	0	0
- Immunisation	10	10	10	10	10	10	10	10	10	10
- Rural Fire Service (Cessnock City Council)	67	69	71	73	75	77	79	81	83	85
- Staff Motor Vehicle Lease Payments	155	160	165	170	175	180	185	191	197	203
- Fuel Tax Credit Income	84	87	90	93	96	99	102	105	108	111
- Staff Uniform Purchases	20	21	22	23	24	25	26	27	28	29
- Tourism Subscriptions	18	19	20	21	22	23	24	25	26	27
- Road Restoration Inspections	7	7	7	7	7	7	7	7	7	7
- Contribution to MV Costs - Contract Employees	114	117	121	125	129	133	137	141	145	149
- Other	16	16	16	16	16	16	16	16	16	16
Total operating contributions	791	815	840	865	890	916	942	969	997	1,025
Total operating grants and contributions	7,709	7,939	8,178	8,423	8,675	8,933	9,200	9,473	9,757	10,047

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Note 3 Revenue from continuing operations (continued)

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
(f) Contributions - Capital										
Development Contributions (S94)	8,750	9,750	9,750	9,750	9,250	9,250	9,250	9,250	9,250	9,250
RTA Contributions (Regional/Local, Road to Recovery)	328	338	348	358	369	380	391	403	415	427
Paving	31	32	33	34	35	36	37	38	39	40
Kerb and Gutter	11	11	11	11	11	11	11	11	11	11
Developer Contributions (Not S94)	0	0	0	0	0	0	0	0	0	0
Other										
- NSW Rural Fire Service	600	0	0	0	0	0	0	0	0	0
- Other	0	0	0	0	0	0	0	0	0	0
Total capital contributions	9,720	10,131	10,142	10,153	9,665	9,677	9,689	9,702	9,715	9,728
Total capital grants and contributions	11,481	11,945	12,011	12,078	11,648	11,720	11,793	11,869	11,947	12,027

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Note 4 Expenses from continuing operations

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
(a) Employee benefits and on costs										
Salaries and Wages	22,013	23,430	24,921	26,553	28,275	30,092	32,009	34,031	36,164	38,415
Travelling	225	232	240	248	257	266	275	285	295	305
Superannuation	2,112	2,181	2,252	2,331	2,413	2,497	2,584	2,674	2,768	2,865
Workers' Compensation Insurance	907	936	966	1,000	1,035	1,071	1,108	1,147	1,187	1,229
FBT	150	155	160	166	172	178	184	190	197	204
Training Costs (excluding salaries)	309	318	328	338	348	358	369	380	391	403
Other	14	14	14	14	14	14	14	14	14	14
Total Operating Employee Costs	25,730	27,266	28,881	30,650	32,514	34,476	36,543	38,721	41,016	43,435
Less: Capitalised costs	0	0	0	0	0	0	0	0	0	0
Total employee costs expended	25,730	27,266	28,881	30,650	32,514	34,476	36,543	38,721	41,016	43,435

(b) Borrowing costs										
Interest on Overdraft	0	0	0	0	0	0	0	0	0	0
Interest on Loans - Status quo	698	692	679	662	650	637	614	600	593	585
Interest on Loans - Additional	0	0	0	0	0	0	0	0	0	0
Interest on Hire Purchase	170	209	158	101	119	172	207	158	101	119
Amortisation of discounts and premiums: - Remediation (Tip)	0	0	0	0	0	0	0	0	0	0
Total borrowing costs expended	868	901	837	763	769	809	821	758	694	704

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Note 4 Expenses from continuing operations (continued)

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
(c) Materials and contracts										
Raw materials and consumables										
- Repairs & maintenance	4,675	6,318	6,748	6,963	6,525	6,833	7,135	7,431	7,720	8,007
- Other	2,814	2,898	2,985	3,075	3,167	3,262	3,360	3,461	3,565	3,672
Contractor and consultancy costs										
- Fire protection services	26	27	28	29	30	31	32	33	34	35
- Security services	59	61	63	65	67	69	71	73	75	77
- Cleaning services	354	365	376	387	399	411	423	436	449	462
- Air conditioning maintenance	38	39	40	41	42	43	44	45	46	47
- Valuation services	151	156	161	166	171	176	181	186	192	198
- Cemetery maintenance	56	58	60	62	64	66	68	70	72	74
- RSPCA	175	180	185	191	197	203	209	215	221	228
- Kerbside recycling	1,546	1,592	1,640	1,689	1,740	1,792	1,846	1,901	1,958	2,017
- Leachate & gas monitoring - Waste Depot	50	52	54	56	58	60	62	64	66	68
- Rates agency collections	90	93	96	99	102	105	108	111	114	117
- Microsoft licensing assurance	160	165	170	175	180	185	191	197	203	209
- Mulching green waste	30	31	32	33	34	35	36	37	38	39
- Infringement processing bureau	35	36	37	38	39	40	41	42	43	44
- Other contractor and consultancy costs	225	232	239	246	253	261	269	277	285	294
Audit fees										
- Audit services	48	49	50	52	54	56	58	60	62	64
- Other	45	46	47	48	49	50	52	54	56	58
Legal fees:										
- Planning and development	80	82	84	87	90	93	96	99	102	105
- Other	300	309	318	328	338	348	358	369	380	391
Operating leases:										
- Buildings	37	1,538	1,584	1,632	1,681	1,731	1,783	1,836	1,891	1,948
- Computers	220	227	234	241	248	255	263	271	279	287
- Other	141	145	149	153	158	163	168	173	178	183
Other										
- IT system development	100	103	106	109	112	115	118	122	126	130
- Community options service subsidy	129	133	137	141	145	149	153	158	163	168
- Water rates	306	315	324	334	344	354	365	376	387	399
- Postage & courier services	110	113	116	119	123	127	131	135	139	143
- Printing & stationery	225	232	239	246	253	261	269	277	285	294
Total materials and contracts	12,225	15,595	16,302	16,805	16,563	17,274	17,890	18,509	18,129	19,758

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Note 4 Expenses from continuing operations (continued)

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
(d) Depreciation, amortisation and impairment										
Buildings										
- Non specialised	670	690	711	732	754	777	800	824	849	874
- Specialised	700	721	743	765	788	812	836	861	887	914
Plant and equipment	1,850	1,906	1,963	2,022	2,083	2,145	2,209	2,275	2,343	2,413
Furniture & fittings	60	62	64	66	68	70	72	74	76	78
Office equipment	165	170	175	180	185	191	197	203	209	215
Infrastructure										
- Roads, bridges & footpaths	3,190	3,286	3,385	3,487	3,592	3,700	3,811	3,925	4,043	4,164
- Stormwater drainage	1,000	1,030	1,061	1,093	1,126	1,160	1,195	1,231	1,268	1,306
Community improvements & park equipment	1,660	1,710	1,761	1,814	1,868	1,924	1,982	2,041	2,102	2,165
Tip asset	0	0	0	0	0	0	0	0	0	0
Other Assets										
- Library books	200	206	212	218	225	232	239	246	253	261
- Bushfire equipment	240	247	254	262	270	278	286	295	304	313
- Musical equipment	3	3	3	3	3	3	3	3	3	3
Total depreciation and total impairment	9,738	10,031	10,332	10,642	10,962	11,292	11,630	11,978	12,337	12,706

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Note 4 Expenses from continuing operations (continued)

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
(e) Other expenses										
Other expenses for the year include the following:										
Bad & Doubtful Debts	10	10	10	10	10	10	10	10	10	10
Insurance	960	989	1,019	1,050	1,082	1,114	1,147	1,181	1,216	1,252
Mayoral Allowance	35	36	37	38	39	40	41	42	43	44
Councillors' Fees and Allowances	192	198	204	210	216	222	229	236	243	250
Councillors' Expenses	163	168	173	178	183	188	194	200	206	212
Telephone	158	163	168	173	178	183	188	194	200	206
Street Lighting	1,722	1,963	2,159	2,375	2,613	2,874	3,161	3,477	3,825	4,208
Electricity	534	550	567	584	602	620	639	658	678	698
Contributions & Donations	883	909	936	964	993	1,023	1,054	1,086	1,119	1,153
Tourism Expenses	697	718	740	762	785	809	833	858	884	911
State Government Waste Disposal Levy	5,150	6,360	7,339	8,244	9,176	10,136	11,125	12,143	13,192	14,273
Other										
- Advertising	109	112	115	118	122	126	130	134	138	142
- Bank Charges	101	104	107	110	113	116	119	123	127	131
- Property Acquisition Expenses	3	3	3	3	3	3	3	3	3	3
- Other	87	90	93	96	99	102	105	108	111	114
Total other expenses	10,804	12,373	13,670	14,915	16,214	17,566	18,978	20,453	21,995	23,607

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Note 5 Gain or loss from disposal of assets

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
Gain (or loss) on disposal of Property										
Proceeds from disposal	0	0	0	0	0	0	0	0	0	0
Less: Carrying amount of assets sold	0	0	0	0	0	0	0	0	0	0
Gain (or loss) on disposal	0	0	0	0	0	0	0	0	0	0
Gain (or loss) on disposal of Infrastructure, Plant and Equipment										
Proceeds from disposal	0	0	0	0	0	0	0	0	0	0
Less: Carrying amount of assets sold	0	0	0	0	0	0	0	0	0	0
Gain (or loss) on disposal	0	0	0	0	0	0	0	0	0	0
Gain (or loss) on disposal of Financial assets held for sale										
Proceeds from disposal	0	0	0	0	0	0	0	0	0	0
Less: Carrying amount of assets sold	0	0	0	0	0	0	0	0	0	0
Gain (or loss) on disposal	0	0	0	0	0	0	0	0	0	0
Net gain (or loss) on disposal of assets	0	0	0	0	0	0	0	0	0	0

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Note 6(a) Cash and cash equivalents

Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
1,500	0	0	0	0	0	0	0	0	0
3,000	0	0	0	0	0	0	0	0	0
4,500	0	0	0	0	0	0	0	0	0

Cash at bank and on hand
 Deposits at call

Total cash and cash equivalents

Note 6(b) Investments - Current

The following financial assets are held as investments:

Financial assets at fair value through
 Profit and Loss
 Held to maturity assets
 Available for sale financial assets
Total

0	0	0	0	0	0	0	0	0	0
15,222	14,173	12,976	12,734	12,061	13,028	14,207	10,603	11,230	11,938
0	0	0	0	0	0	0	0	0	0
15,222	14,173	12,976	12,734	12,061	13,028	14,207	10,603	11,230	11,938

Note 6(b) Investments - Non current

The following financial assets are held as investments:

Financial assets at fair value through
 Profit and Loss
 Held to maturity assets
 Available for sale financial assets
Total

0	0	0	0	0	0	0	0	0	0
13,148	9,448	8,650	8,490	8,041	8,686	9,471	7,068	7,486	7,958
0	0	0	0	0	0	0	0	0	0
13,148	9,448	8,650	8,490	8,041	8,686	9,471	7,068	7,486	7,958

Total investments

28,370	23,621	21,626	21,224	20,102	21,714	23,678	17,671	18,716	19,896
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Total cash, cash equivalents and investments

32,870	23,621	21,626	21,224	20,102	21,714	23,678	17,671	18,716	19,896
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Note 6(c) Restricted cash, cash equivalents and investments - Current

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
Cash, cash equivalents and investments - Current										
External restrictions	2,789	5,112	4,508	3,203	4,112	4,193	4,180	7,565	8,192	8,900
Internal restrictions	8,134	9,061	8,468	9,531	7,949	8,835	10,027	3,038	3,038	3,038
Unrestricted	8,799	0	0	0	0	0	0	0	0	0
Total current	19,722	14,173	12,976	12,734	12,061	13,028	14,207	10,603	11,230	11,938

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Note 7 Receivables - Current

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
Rates and annual charges	1,215	1,355	1,416	1,480	1,550	1,604	1,677	1,757	1,807	1,884
User charges and fees	209	230	253	274	296	318	341	364	389	414
Government grants and subsidies	576	597	606	615	610	620	630	640	651	662
Interest and extra charges	58	66	53	51	52	51	54	59	47	49
Other	71	73	75	77	79	82	84	87	89	92
Total	2,129	2,321	2,403	2,497	2,587	2,675	2,786	2,907	2,983	3,101
Less: Provision for impairment										
- Rates and annual charges	0	0	0	0	0	0	0	0	0	0
- User charges and fees	0	0	0	0	0	0	0	0	0	0
- Other	0	0	0	0	0	0	0	0	0	0
	2,129	2,321	2,403	2,497	2,587	2,675	2,786	2,907	2,983	3,101

Restricted receivables - Current

Externally restricted receivables

Domestic waste management	52	54	56	58	60	62	64	66	68	70
RTA contributions and donations	258	266	274	282	290	299	308	317	327	337
RTA user charges and fees	88	91	94	97	100	103	106	109	112	115
Total externally restricted receivables	398	411	424	437	450	464	478	492	507	522
Unrestricted receivables	1,731	1,910	1,979	2,060	2,137	2,211	2,308	2,415	2,476	2,579
Total receivables	2,129	2,321	2,403	2,497	2,587	2,675	2,786	2,907	2,983	3,101

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Note 7 Receivables - Non current

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
Rates and annual charges	0	0	0	0	0	0	0	0	0	0
User charges and fees	0	0	0	0	0	0	0	0	0	0
Government grants and subsidies	0	0	0	0	0	0	0	0	0	0
Interest and extra charges	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0
Less: Provision for impairment										
- Rates and annual charges	0	0	0	0	0	0	0	0	0	0
- User charges and fees	0	0	0	0	0	0	0	0	0	0
- Other	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0

Restricted receivables - Non current

Externally restricted receivables

Domestic waste management	0	0	0	0	0	0	0	0	0	0
RTA contributions and donations	0	0	0	0	0	0	0	0	0	0
RTA user charges and fees	0	0	0	0	0	0	0	0	0	0
Total externally restricted receivables	0	0	0	0	0	0	0	0	0	0
Unrestricted receivables	0	0	0	0	0	0	0	0	0	0
Total receivables	0	0	0	0	0	0	0	0	0	0

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Note 8 Inventories and other assets - Current

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
Inventories										
Stores and materials	294	303	312	321	331	341	351	362	373	384
Total inventories	294	303	312	321	331	341	351	362	373	384
Inventories not expected to be realised within the next 12 months	0	0	0	0	0	0	0	0	0	0
Other assets										
Prepayments	0	0	0	0	0	0	0	0	0	0
Total other assets	0	0	0	0	0	0	0	0	0	0
Externally restricted inventories and other assets - Current										
Total externally restricted inventories and other assets	0	0	0	0	0	0	0	0	0	0
Unrestricted inventories and other assets	294	303	312	321	331	341	351	362	373	384
Total inventories and other assets	294	303	312	321	331	341	351	362	373	384
Total receivables										

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Note 8 Inventories and other assets - Non current

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
Inventories										
Stores and materials	0	0	0	0	0	0	0	0	0	0
Total inventories	0	0	0	0	0	0	0	0	0	0
Inventories not expected to be realised within the next 12 months	0	0	0	0	0	0	0	0	0	0
Other assets										
Prepayments	0	0	0	0	0	0	0	0	0	0
Total other assets	0	0	0	0	0	0	0	0	0	0
Externally restricted inventories and other assets - Non current										
Total externally restricted inventories and other assets	0	0	0	0	0	0	0	0	0	0
Unrestricted inventories and other assets										
Total inventories and other assets	0	0	0	0	0	0	0	0	0	0
Total receivables										

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Note 9 Infrastructure, property, plant and equipment

BY ASSET TYPE	As at 30 June 2011			Movements during 2011/12					As at 30 June 2012				
	Cost/ deemed cost	Fair value	Accum Depn	WDDV	Additions	WDDV of disposals	Depn	Transfers/ adjustments	Revaluation increments/ decrements	Cost/ deemed cost	Fair value	Accum Depn	WDDV
Plant & equipment	0	15,820	9,724	6,096	2,085	0	1,850	0	0	0	17,905	11,574	6,331
Office equipment	2,101	0	1,881	220	396	0	165	0	0	2,497	0	2,046	451
Furniture and fittings	1,082	0	904	178	0	0	60	0	0	1,082	0	964	118
Land	0	71,292	0	71,292	0	0	0	0	0	0	71,292	0	71,292
- Operational Land	0	71,292	0	71,292	0	0	0	0	0	0	71,292	0	71,292
- Community Land	141,608	0	0	141,608	0	0	0	0	0	141,608	0	0	141,608
Buildings	0	47,924	24,971	22,953	937	0	670	0	0	0	48,861	25,641	23,220
- Non specialised	0	47,924	24,971	22,953	937	0	670	0	0	0	48,861	25,641	23,220
- Specialised	0	42,296	27,861	14,435	0	0	700	0	0	0	42,296	28,561	13,735
Park equip & community improvements	0	45,191	18,296	26,895	7,636	0	1,660	0	0	0	52,827	19,956	32,871
Infrastructure	0	476,628	108,468	368,160	11,578	0	3,190	0	0	0	488,206	111,658	376,548
- Roads, bridges and footpaths	0	476,628	108,468	368,160	11,578	0	3,190	0	0	0	488,206	111,658	376,548
- Storm water drainage	0	109,240	14,577	94,663	961	0	1,000	0	0	0	110,201	15,577	94,624
Other assets	3,180	0	2,774	406	240	0	200	0	0	3,420	0	2,974	446
- Library books	0	3,956	0	3,956	36	0	0	0	0	0	3,992	0	3,992
- Art Works	2,307	0	2,423	(116)	600	0	240	0	0	2,907	0	2,663	244
- Bushfire equipment	48	0	24	24	0	0	3	0	0	48	0	27	21
- Musical instruments	3,461	0	3,115	346	0	0	0	0	0	3,461	0	3,115	346
Tip asset	153,787	812,347	215,018	751,116	24,469	0	9,738	0	0	155,023	835,580	224,756	765,847
TOTALS													

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Note 9 Infrastructure, property, plant and equipment

BY ASSET TYPE	As at 30 June 2012				Movements during 2012/13					As at 30 June 2013			
	Cost/ deemed cost	Fair value	Accum Depn	WDV	Additions	WDV of disposals	Depn	Transfers/ adjustments	Revaluation increments/ decrements	Cost/ deemed cost	Fair value	Accum Depn	WDV
Plant & equipment	0	17,905	11,574	6,331	1,755	0	1,906	0	0	19,660	13,480	6,180	
Office equipment	2,497	0	2,046	451	350	0	170	0	0	0	2,216	631	
Furniture and fittings	1,082	0	964	118	0	0	62	0	0	0	1,026	56	
Land													
- Operational Land	0	71,292	0	71,292	0	0	0	0	0	71,292	0	71,292	
- Community Land	141,608	0	0	141,608	0	0	0	0	0	0	0	141,608	
Buildings													
- Non specialised	0	48,861	25,641	23,220	1,377	0	690	0	0	50,238	26,331	23,907	
- Specialised	0	42,296	28,561	13,735	0	0	721	0	0	42,296	29,282	13,014	
Park equip & community improvements	0	52,827	19,956	32,871	8,962	0	1,710	0	0	61,789	21,666	40,123	
Infrastructure													
- Roads, bridges and footpaths	0	488,206	111,658	376,548	17,730	0	3,286	0	0	505,936	114,944	390,992	
- Storm water drainage	0	110,201	15,577	94,624	505	0	1,030	0	0	110,706	16,507	94,099	
Other assets													
- Library books	3,420	0	2,974	446	247	0	206	0	0	0	3,180	487	
- Art Works	0	3,992	0	3,992	37	0	0	0	0	4,029	0	4,029	
- Bushfire equipment	2,907	0	2,663	244	0	0	247	0	0	0	2,910	(3)	
- Musical instruments	48	0	27	21	0	0	3	0	0	0	30	18	
Tip asset	3,461	0	3,115	346	0	0	0	0	0	0	3,115	346	
TOTALS	155,023	835,560	224,756	765,847	30,963	0	10,031	0	0	865,946	234,787	786,779	

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Note 9 Infrastructure, property, plant and equipment

BY ASSET TYPE	As at 30 June 2013				Movements during 2013/14					As at 30 June 2014			
	Cost/ deemed cost	Fair value	Accum Depn	WDV	Additions	WDV of disposals	Depn	Transfers/ adjustments	Revaluation increments/ decrements	Cost/ deemed cost	Fair value	Accum Depn	WDV
Plant & equipment	0	19,660	13,480	6,180	1,416	0	1,963	0	0	21,076	15,443	5,633	
Office equipment	2,847	0	2,216	631	2,011	0	175	0	0	4,858	2,391	2,467	
Furniture and fittings	1,082	0	1,026	56	0	0	64	0	0	1,082	1,090	(8)	
Land													
- Operational Land	0	71,292	0	71,292	0	0	0	0	0	71,292	0	71,292	
- Community Land	141,608	0	0	141,608	0	0	0	0	0	141,608	0	141,608	
Buildings													
- Non specialised	0	50,238	26,331	23,907	1,353	0	711	0	0	51,591	27,042	24,549	
- Specialised	0	42,296	29,282	13,014	0	0	743	0	0	42,296	30,025	12,271	
Park equip & community improvements	0	61,789	21,666	40,123	9,098	0	1,761	0	0	70,887	23,427	47,460	
Infrastructure													
- Roads, bridges and footpaths	0	505,936	114,944	390,992	18,185	0	3,385	0	0	524,121	118,329	405,792	
- Storm water drainage	0	110,706	16,607	94,099	548	0	1,061	0	0	111,254	17,668	93,586	
Other assets													
- Library books	3,667	0	3,180	487	254	0	212	0	0	3,921	3,392	529	
- Art Works	0	4,029	0	4,029	38	0	0	0	0	4,067	0	4,067	
- Bushfire equipment	2,907	0	2,910	(3)	0	0	254	0	0	2,907	3,164	(257)	
- Musical instruments	48	0	30	18	0	0	3	0	0	48	33	15	
Tip asset	3,461	0	3,115	346	0	0	0	0	0	3,461	3,115	346	
TOTALS	155,620	865,946	234,787	786,779	32,903	0	10,332	0	0	157,885	245,119	809,350	

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Note 9 Infrastructure, property, plant and equipment

BY ASSET TYPE	As at 30 June 2014				Movements during 2014/15					As at 30 June 2015			
	Cost/ deemed cost	Fair value	Accum Depn	WDV	Additions	WDV of disposals	Depn	Transfers/ adjustments	Revaluation increments/ decrements	Cost/ deemed cost	Fair value	Accum Depn	WDV
Plant & equipment	0	21,076	15,443	5,633	1,458	0	2,022	0	0	22,534	17,465	5,069	
Office equipment	4,858	0	2,391	2,467	358	0	180	0	0	0	2,571	2,645	
Furniture and fittings	1,082	0	1,090	(8)	0	0	66	0	0	0	1,156	(74)	
Land													
- Operational Land	0	71,292	0	71,292	0	0	0	0	0	71,292	0	71,292	
- Community Land	141,608	0	0	141,608	0	0	0	0	0	141,608	0	141,608	
Buildings													
- Non specialised	0	51,591	27,042	24,549	1,689	0	732	0	0	53,290	27,774	25,506	
- Specialised	0	42,296	30,025	12,271	0	0	765	0	0	42,296	30,790	11,506	
Park equip & community improvements	0	70,887	23,427	47,460	7,774	0	1,814	0	0	78,661	25,241	53,420	
Infrastructure													
- Roads, bridges and footpaths	0	524,121	118,329	405,792	16,763	0	3,487	0	0	540,864	121,816	419,068	
- Storm water drainage	0	111,254	17,668	93,586	638	0	1,093	0	0	111,892	18,761	93,131	
Other assets													
- Library books	3,921	0	3,392	529	262	0	218	0	0	4,183	3,610	573	
- Art Works	0	4,067	0	4,067	39	0	0	0	0	4,106	0	4,106	
- Bushfire equipment	2,907	0	3,164	(257)	0	0	262	0	0	2,907	3,426	(519)	
- Musical instruments	48	0	33	15	0	0	3	0	0	48	36	12	
Tip asset	3,461	0	3,115	346	0	0	0	0	0	3,461	3,115	346	
TOTALS	157,885	896,584	245,119	809,350	28,981	0	10,642	0	0	158,505	924,945	255,761	827,689

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Note 9 Infrastructure, property, plant and equipment

BY ASSET TYPE	As at 30 June 2015				Movements during 2015/16					As at 30 June 2016			
	Cost/ deemed cost	Fair value	Accum Depn	WDV	Additions	WDV of disposals	Depn	Transfers/ adjustments	Revaluation increments/ decrements	Cost/ deemed cost	Fair value	Accum Depn	WDV
Plant & equipment	0	22,534	17,465	5,069	3,505	0	2,063	0	0	26,039	19,548	6,491	
Office equipment	5,216	0	2,571	2,645	362	0	185	0	0	5,578	2,756	2,822	
Furniture and fittings	1,082	0	1,156	(74)	0	0	68	0	0	1,082	1,224	(142)	
Land	0	71,292	0	71,292	0	0	0	0	0	71,292	0	71,292	
- Operational Land	0	71,292	0	71,292	0	0	0	0	0	71,292	0	71,292	
- Community Land	141,608	0	0	141,608	0	0	0	0	0	141,608	0	141,608	
Buildings	0	53,280	27,774	25,506	993	0	754	0	0	54,273	28,528	25,745	
- Non specialised	0	53,280	27,774	25,506	993	0	754	0	0	54,273	28,528	25,745	
- Specialised	0	42,296	30,790	11,506	0	0	788	0	0	42,296	31,578	10,718	
Park equip & community improvements	0	78,661	25,241	53,420	10,526	0	1,868	0	0	89,187	27,109	62,078	
Infrastructure	0	540,884	121,816	419,068	14,876	0	3,592	0	0	555,760	125,408	430,352	
- Roads, bridges and footpaths	0	540,884	121,816	419,068	14,876	0	3,592	0	0	555,760	125,408	430,352	
- Storm water drainage	0	111,892	18,761	93,131	670	0	1,126	0	0	112,562	19,887	92,675	
Other assets	4,183	0	3,610	573	270	0	225	0	0	4,453	3,835	618	
- Library books	0	4,106	0	4,106	40	0	0	0	0	4,146	0	4,146	
- Art Works	2,907	0	3,426	(519)	0	0	270	0	0	2,907	3,696	(789)	
- Bushfire equipment	48	0	36	12	0	0	3	0	0	48	39	9	
- Musical instruments	3,461	0	3,115	346	0	0	0	0	0	3,461	3,115	346	
Tip asset	158,505	924,945	255,761	827,689	31,242	0	10,962	0	0	159,137	266,723	847,969	
TOTALS													

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Note 9 Infrastructure, property, plant and equipment

BY ASSET TYPE	As at 30 June 2016				Movements during 2016/17					As at 30 June 2017			
	Cost/ deemed cost	Fair value	Accum Depn	WDV	Additions	WDV of disposals	Depn	Transfers/ adjustments	Revaluation increments/ decrements	Cost/ deemed cost	Fair value	Accum Depn	WDV
Plant & equipment	0	26,039	19,548	6,491	2,297	0	2,145	0	0	28,336	21,693	6,643	
Office equipment	5,578	0	2,756	2,822	366	0	191	0	0	0	2,947	2,997	
Furniture and fittings	1,082	0	1,224	(142)	0	0	70	0	0	0	1,294	(212)	
Land	0	71,292	0	71,292	0	0	0	0	0	71,292	0	71,292	
- Operational Land	0	71,292	0	71,292	0	0	0	0	0	71,292	0	71,292	
- Community Land	141,608	0	0	141,608	0	0	0	0	0	141,608	0	141,608	
Buildings	0	54,273	28,528	25,745	707	0	777	0	0	54,980	29,305	25,675	
- Non specialised	0	54,273	28,528	25,745	707	0	777	0	0	54,980	29,305	25,675	
- Specialised	0	42,296	31,578	10,718	0	0	812	0	0	42,296	32,390	9,906	
Park equip & community improvements	0	89,187	27,109	62,078	7,251	0	1,924	0	0	96,438	29,033	67,405	
Infrastructure	0	555,760	125,408	430,352	15,237	0	3,700	0	0	570,997	129,108	441,889	
- Roads, bridges and footpaths	0	555,760	125,408	430,352	15,237	0	3,700	0	0	570,997	129,108	441,889	
- Storm water drainage	0	112,562	19,887	92,675	702	0	1,160	0	0	113,264	21,047	92,217	
Other assets	4,453	0	3,835	618	278	0	232	0	0	4,731	4,067	664	
- Library books	0	4,146	0	4,146	41	0	0	0	0	4,187	0	4,187	
- Art Works	2,907	0	3,696	(789)	0	0	278	0	0	2,907	3,974	(1,067)	
- Bushfire equipment	48	0	39	9	0	0	3	0	0	48	42	6	
- Musical instruments	3,461	0	3,115	346	0	0	0	0	0	3,461	3,115	346	
Tip asset	159,137	955,555	266,723	847,969	26,879	0	11,292	0	0	159,781	278,015	863,556	
TOTALS													

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Note 9 Infrastructure, property, plant and equipment

BY ASSET TYPE	As at 30 June 2017				Movements during 2017/18					As at 30 June 2018			
	Cost/ deemed cost	Fair value	Accum Depn	WDV	Additions	WDV of disposals	Depn	Transfers/ adjustments	Revaluation increments/ decrements	Cost/ deemed cost	Fair value	Accum Depn	WDV
Plant & equipment	0	28,336	21,693	6,643	1,973	0	2,209	0	0	0	23,902	6,407	
Office equipment	5,944	0	2,947	2,997	370	0	197	0	0	6,314	3,144	3,170	
Furniture and fittings	1,082	0	1,294	(212)	0	0	72	0	0	1,082	1,366	(284)	
Land	0	71,292	0	71,292	0	0	0	0	0	0	0	71,292	
- Operational Land	0	71,292	0	71,292	0	0	0	0	0	0	0	71,292	
- Community Land	141,608	0	0	141,608	0	0	0	0	0	141,608	0	141,608	
Buildings	0	54,980	29,305	25,675	799	0	800	0	0	0	30,105	25,674	
- Non specialised	0	54,980	29,305	25,675	799	0	800	0	0	0	30,105	25,674	
- Specialised	0	42,296	32,390	9,906	0	0	836	0	0	0	33,226	9,070	
Park equip & community improvements	0	96,438	29,033	67,405	7,631	0	1,982	0	0	0	31,015	73,054	
Infrastructure	0	570,997	129,108	441,889	15,740	0	3,811	0	0	0	132,919	453,818	
- Roads, bridges and footpaths	0	570,997	129,108	441,889	15,740	0	3,811	0	0	0	132,919	453,818	
- Storm water drainage	0	113,264	21,047	92,217	733	0	1,195	0	0	0	22,242	91,755	
Other assets	4,731	0	4,067	664	286	0	239	0	0	5,017	4,306	711	
- Library books	0	4,187	0	4,187	42	0	0	0	0	0	0	4,229	
- Art Works	2,907	0	3,974	(1,067)	0	0	286	0	0	2,907	4,260	(1,353)	
- Bushfire equipment	48	0	42	6	0	0	3	0	0	48	45	3	
- Musical instruments	3,461	0	3,115	346	0	0	0	0	0	3,461	3,115	346	
Tip asset	159,781	981,790	278,015	863,556	27,574	0	11,630	0	0	160,437	289,645	879,500	
TOTALS													

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Note 9 Infrastructure, property, plant and equipment

BY ASSET TYPE	As at 30 June 2018				Movements during 2018/19				As at 30 June 2019				
	Cost/ deemed cost	Fair value	Accum Depn	WDV	Additions	WDV of disposals	Depn	Transfers/ adjustments	Revaluation increments/ decrements	Cost/ deemed cost	Fair value	Accum Depn	WDV
Plant & equipment	0	30,309	23,902	6,407	1,641	0	2,275	0	0	31,950	26,177	5,773	
Office equipment	6,314	0	3,144	3,170	374	0	203	0	0	6,688	3,347	3,341	
Furniture and fittings	1,082	0	1,366	(284)	0	0	74	0	0	1,082	1,440	(358)	
Land	0	71,292	0	71,292	0	0	0	0	0	71,292	0	71,292	
- Operational Land	0	71,292	0	71,292	0	0	0	0	0	71,292	0	71,292	
- Community Land	141,608	0	0	141,608	0	0	0	0	0	141,608	0	141,608	
Buildings	0	55,779	30,105	25,674	1,077	0	824	0	0	56,856	30,929	25,927	
- Non specialised	0	55,779	30,105	25,674	1,077	0	824	0	0	56,856	30,929	25,927	
- Specialised	0	42,296	33,226	9,070	0	0	861	0	0	42,296	34,087	8,209	
Park equip & community improvements	0	104,069	31,015	73,054	15,509	0	2,041	0	0	119,578	33,056	86,522	
Infrastructure	0	586,737	132,919	453,818	16,068	0	3,925	0	0	602,805	136,844	465,961	
- Roads, bridges and footpaths	0	586,737	132,919	453,818	16,068	0	3,925	0	0	602,805	136,844	465,961	
- Storm water drainage	0	113,997	22,242	91,755	765	0	1,231	0	0	114,762	23,473	91,289	
Other assets	5,017	0	4,306	711	295	0	246	0	0	5,312	4,552	760	
- Library books	0	4,229	0	4,229	43	0	0	0	0	4,272	0	4,272	
- Art Works	2,907	0	4,260	(1,353)	0	0	295	0	0	2,907	4,555	(1,648)	
- Bushfire equipment	48	0	45	3	0	0	3	0	0	48	0	0	
- Musical instruments	3,461	0	3,115	346	0	0	0	0	0	3,461	3,115	346	
Tip asset	160,437	1,008,708	289,645	879,500	35,772	0	11,978	0	0	161,106	301,623	903,294	
TOTALS													

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Note 9 Infrastructure, property, plant and equipment

BY ASSET TYPE	As at 30 June 2019				Movements during 2019/20					As at 30 June 2020			
	Cost/ deemed cost	Fair value	Accum Depn	WDV	Additions	WDV of disposals	Depn	Transfers/ adjustments	Revaluation increments/ decrements	Cost/ deemed cost	Fair value	Accum Depn	WDV
Plant & equipment	0	31,950	26,177	5,773	1,690	0	2,343	0	0	0	28,520	5,120	
Office equipment	6,688	0	3,347	3,341	378	0	209	0	0	7,066	3,556	3,510	
Furniture and fittings	1,082	0	1,440	(358)	0	0	76	0	0	1,082	1,516	(434)	
Land													
- Operational Land	0	71,292	0	71,292	0	0	0	0	0	0	0	71,292	
- Community Land	141,608	0	0	141,608	0	0	0	0	0	141,608	0	141,608	
Buildings													
- Non specialised	0	56,856	30,929	25,927	1,055	0	849	0	0	0	31,778	26,133	
- Specialised	0	42,296	34,087	8,209	0	0	887	0	0	0	34,974	7,322	
Park equip & community improvements	0	119,578	33,056	86,522	6,045	0	2,102	0	0	0	35,158	90,465	
Infrastructure													
- Roads, bridges and footpaths	0	602,805	136,844	465,961	16,553	0	4,043	0	0	0	140,887	478,471	
- Storm water drainage	0	114,762	23,473	91,289	797	0	1,268	0	0	0	24,741	90,818	
Other assets													
- Library books	5,312	0	4,552	760	304	0	253	0	0	5,616	4,805	811	
- Art Works	0	4,272	0	4,272	44	0	0	0	0	4,316	0	4,316	
- Bushfire equipment	2,907	0	4,555	(1,648)	0	0	304	0	0	2,907	4,859	(1,952)	
- Musical instruments	48	0	48	0	0	0	3	0	0	48	0	(3)	
Tip asset	3,461	0	3,115	346	0	0	0	0	0	3,461	3,115	346	
TOTALS	161,106	1,043,811	301,623	903,294	28,866	0	12,337	0	0	161,788	1,069,995	313,960	917,823

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Note 9 Infrastructure, property, plant and equipment

BY ASSET TYPE	As at 30 June 2020			Movements during 2020/21					As at 30 June 2021				
	Cost/ deemed cost	Fair value	Accum Depn	WDV	Additions	WDV of disposals	Depn	Transfers/ adjustments	Revaluation increments/ decrements	Cost/ deemed cost	Fair value	Accum Depn	WDV
Plant & equipment	0	33,640	28,520	5,120	3,744	0	2,413	0	0	0	37,384	30,933	6,451
Office equipment	7,066	0	3,556	3,510	382	0	215	0	0	7,448	0	3,771	3,677
Furniture and fittings	1,082	0	1,516	(434)	0	0	78	0	0	1,082	0	1,594	(512)
Land													
- Operational Land	0	71,292	0	71,292	0	0	0	0	0	0	71,292	0	71,292
- Community Land	141,608	0	0	141,608	0	0	0	0	0	141,608	0	0	141,608
Buildings													
- Non specialised	0	57,911	31,778	26,133	1,352	0	874	0	0	0	59,263	32,652	26,611
- Specialised	0	42,296	34,974	7,322	0	0	914	0	0	0	42,296	35,888	6,408
Park equip & community improvements	0	125,623	35,158	90,465	754	0	2,165	0	0	0	126,377	37,323	89,054
Infrastructure													
- Roads, bridges and footpaths	0	619,358	140,887	478,471	15,290	0	4,164	0	0	0	634,648	145,051	489,597
- Storm water drainage	0	115,559	24,741	90,818	829	0	1,306	0	0	0	116,388	26,047	90,341
Other assets													
- Library books	5,616	0	4,805	811	313	0	261	0	0	5,929	0	5,066	863
- Art Works	0	4,316	0	4,316	45	0	0	0	0	0	4,361	0	4,361
- Bushfire equipment	2,907	0	4,859	(1,952)	0	0	313	0	0	2,907	0	5,172	(2,265)
- Musical instruments	48	0	51	(3)	0	0	3	0	0	48	0	54	(6)
Tip asset	3,461	0	3,115	346	0	0	0	0	0	3,461	0	3,115	346
TOTALS	161,788	1,069,995	313,960	917,823	22,709	0	12,706	0	0	162,483	1,092,009	326,666	927,826

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Note 10 Payables, borrowings and provisions - Current

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
Payables										
Goods and services	3,668	4,679	4,891	5,042	4,999	5,182	5,367	5,553	5,739	5,927
Payments received in advance	0	0	0	0	0	0	0	0	0	0
Accrued expenses	260	270	251	229	231	243	246	227	208	211
Total payables	3,928	4,949	5,142	5,271	5,230	5,425	5,613	5,780	5,947	6,138
Current payables not expected to be settled within the next 12 months	0	0	0	0	0	0	0	0	0	0
Borrowings										
Projected cash shortfall	0	489	12,108	21,775	31,013	40,786	52,216	64,314	76,345	82,781
Loans:										
- Secured ⁽¹⁾	1,817	1,858	1,830	1,660	1,830	1,701	1,500	1,446	1,162	1,101
Hire purchase	618	620	677	659	606	571	620	677	659	606
Total borrowings	2,435	2,967	14,615	24,094	33,449	43,058	54,336	66,437	78,166	84,488
Provisions ⁽²⁾										
ELE	7,385	7,625	7,873	8,149	8,434	8,729	9,035	9,351	9,678	10,017
Tip remediation	0	0	0	0	0	0	0	0	0	0
Total provisions	7,385	7,625	7,873	8,149	8,434	8,729	9,035	9,351	9,678	10,017
Current provisions not expected to be settled within the next 12 months	5,539	5,719	5,905	6,112	6,326	6,547	6,776	7,013	7,259	7,513
Liabilities relating to restricted assets										
Domestic waste management	494	496	542	527	485	457	496	542	527	485
Total	494	496	542	527	485	457	496	542	527	485

Notes:

(1) Loans are secured over the rating income of Council.

(2) Vested ELE is all carried as a current provision.

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Note 10 Payables, borrowings and provisions - Non current

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
Payables										
Goods and services	0	0	0	0	0	0	0	0	0	0
Payments received in advance	0	0	0	0	0	0	0	0	0	0
Accrued expenses	0	0	0	0	0	0	0	0	0	0
Total payables	0	0	0	0	0	0	0	0	0	0
Current payables not expected to be settled within the next 12 months	0	0	0	0	0	0	0	0	0	0
Borrowings										
Projected cash shortfall	0	0	0	0	0	0	0	0	0	0
Loans:										
- Secured ⁽¹⁾	9,618	8,760	7,930	7,270	6,440	5,739	5,239	4,793	4,631	4,530
Hire purchase	1,620	1,380	703	44	1,441	1,620	1,380	703	44	1,441
Total borrowings	11,238	10,140	8,633	7,314	7,881	7,359	6,619	5,496	4,675	5,971
Provisions⁽²⁾										
ELE	0	0	0	0	0	0	0	0	0	0
Tip remediation	4,764	4,764	4,764	4,764	4,764	4,764	4,764	4,764	4,764	4,764
Total provisions	4,764	4,764	4,764	4,764	4,764	4,764	4,764	4,764	4,764	4,764
Liabilities relating to restricted assets										
Domestic waste management	1,296	1,104	562	35	1,153	1,296	1,104	562	35	1,153
Total	1,296	1,104	562	35	1,153	1,296	1,104	562	35	1,153

Notes:

(1) Loans are secured over the rating income of Council.

(2) Vested ELE is all carried as a current provision.

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Note 11 Reconciliation of cash flow movements

(a) Reconciliation of cash assets

Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
4,500	0	0	0	0	0	0	0	0	0
0	489	12,108	21,775	31,013	40,786	52,216	64,314	76,345	82,781
4,500	(489)	(12,108)	(21,775)	(31,013)	(40,786)	(52,216)	(64,314)	(76,345)	(82,781)

Total cash and cash equivalents

Less: Projected cash shortfall

Balances as per cash flow statement

(b) Reconciliation of net operating result to cash provided from operating activities

Net operating result from Income statement	11,558	11,189	10,085	9,475	9,092	7,720	6,458	4,259	3,164
Add:									
Depreciation	9,738	10,031	10,332	10,642	10,962	11,292	11,630	12,337	12,706
Increase in provision for leave entitlements	145	240	248	276	285	295	306	327	339
Increase in payables	0	1,021	193	129	0	195	188	167	191
Loss on sale of assets	0	0	0	0	0	0	0	0	0
	21,441	22,481	20,858	20,522	20,339	19,502	18,919	17,090	16,400
Less:									
Increase in receivables	132	192	82	94	90	88	111	76	118
Increase in inventories	9	9	9	9	10	10	11	11	11
Decrease in payables	725	0	0	0	41	0	0	0	0
Gain on sale of assets	0	0	0	0	0	0	0	0	0
Net cash provided from (or used in) operating activities from Cash flow statement	20,575	22,280	20,767	20,419	20,198	19,404	18,787	17,003	16,271

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Note 12 Statement of performance measures

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
1. Unrestricted current ratio										
Current assets less all external restrictions	\$ 18,958	11,274	10,759	11,912	10,417	11,387	12,686	5,815	5,887	6,001
Current liabilities less specific purpose liabilities	\$ 7,715	9,326	21,183	30,875	40,302	50,208	61,712	74,013	86,005	92,645
Ratio	2.46	1.21	0.51	0.39	0.26	0.23	0.21	0.08	0.07	0.06

The unrestricted current ratio assesses the degree to which current obligations of Council are covered by unrestricted current assets. It assesses the level of liquidity and ability to satisfy obligations as they fall due in the short term.

The Division of Local Government considers a ratio of less than 1.50 to be unsatisfactory, indicating that council may be unable to meet its short term commitments.

2. Debt service ratio

Debt service cost	\$ 3,176	3,336	3,315	3,270	3,088	3,245	3,093	2,878	2,817	2,525
Revenue from continuing operations excluding capital items and specific purpose grants/contributions	\$ 57,579	63,492	66,120	69,137	72,471	75,261	78,847	82,725	85,132	88,928
Ratio	0.06	0.05	0.05	0.05	0.04	0.04	0.04	0.03	0.03	0.03

The debt service ratio assesses the degree to which revenues from continuing operations are committed to the repayment of debt.

The Division of Local Government's accepted benchmark is that less than 0.10 (10%) is satisfactory, between 0.10 and 0.20 (10% to 20%) is fair and above 0.20 (20%) is of concern.

3. Rates coverage ratio

Rates and annual charges	\$ 40,505	45,151	47,213	49,341	51,659	53,475	55,893	58,550	60,236	62,805
Revenue from continuing operations	\$ 70,923	77,355	80,107	83,250	86,214	89,137	92,859	96,877	99,430	103,374
Ratio	0.57	0.58	0.59	0.59	0.60	0.60	0.60	0.60	0.61	0.61

The rate coverage ratio is a measure of the extent to which Council is dependant upon rates and annual charges as a proportion of its total revenue. This ratio is affected by Council's ability to source grants and contributions and its revenue policy. It is also largely affected by the amount of developer dedications of roads, bridges, footpaths and drainage assets, which are included in capital revenues.

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Note 12 Statement of performance measures

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
Rates and annual charges outstanding	\$ 1,273	1,421	1,469	1,531	1,602	1,655	1,731	1,816	1,854	1,933
Rates and annual charges collectable	\$ 41,955	46,733	48,952	51,138	53,528	55,425	57,906	60,650	62,432	65,050
Ratio	3.03%	3.04%	3.00%	2.99%	2.99%	2.99%	2.99%	2.99%	2.97%	2.97%

The rates and annual charges outstanding percentage assesses the impact of uncollected rates and annual charges on liquidity and is a measure of the effectiveness of council's debt recovery processes. The lower the percentage, the less income is tied up in receivables and the more revenue there is available for council purposes. The Division of Local Government's accepted benchmark are less than 5.0% for urban and coastal councils and less than 10% for rural councils.

5. Asset renewals ratio

Asset renewals (building and infrastructure)	\$ 10,581	16,777	17,311	17,382	14,991	15,170	15,871	16,586	17,161	19,916
Depreciation, amortisation and impairment (building & infrastructure)	\$ 5,560	5,727	5,900	6,077	6,260	6,449	6,642	6,841	7,047	7,258
Ratio	1.90	2.93	2.93	2.86	2.39	2.35	2.39	2.42	2.44	2.74

The asset renewals ratio assesses a council's ability to renew its building and infrastructure assets compared with the consumption (depreciation) of those assets. A ratio in excess of 1.00 or greater to be satisfactory, indicating that the assets are being renewed faster than they are being consumed (depreciated).

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Internal Reserves Forecast

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	Adopted 2011/12 (\$'000)	Estimate 2012/13 (\$'000)	Estimate 2013/14 (\$'000)	Estimate 2014/15 (\$'000)	Estimate 2015/16 (\$'000)	Estimate 2016/17 (\$'000)	Estimate 2017/18 (\$'000)	Estimate 2018/19 (\$'000)	Estimate 2019/20 (\$'000)	Estimate 2020/21 (\$'000)
1. ELE Reserve (gl 43001)										
Opening balance	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Transfers to reserve	0	0	0	0	0	0	0	0	0	0
Transfers from reserve	0	0	0	0	0	0	0	0	0	0
Closing balance	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
2. Economic Development Reserve (gl 43005)										
Opening balance	883	883	883	883	883	883	883	883	883	883
Transfers to reserve										
- Property sales	0	0	0	0	0	0	0	0	0	0
- Other	0	0	0	0	0	0	0	0	0	0
Total transfers to reserve	0	0	0	0	0	0	0	0	0	0
Transfers from reserve										
- Marketing	0	0	0	0	0	0	0	0	0	0
- Property purchases	0	0	0	0	0	0	0	0	0	0
- Other	0	0	0	0	0	0	0	0	0	0
Total transfers from reserve	0	0	0	0	0	0	0	0	0	0
Carry Overs										
- Greening plan	0	0	0	0	0	0	0	0	0	0
- Heritage plaques	0	0	0	0	0	0	0	0	0	0
- External investigations amended LEIP	0	0	0	0	0	0	0	0	0	0
Total carry overs	0	0	0	0	0	0	0	0	0	0
Closing balance	883	883	883	883	883	883	883	883	883	883

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	Adopted 2011/12 (\$'000)	Estimate 2012/13 (\$'000)	Estimate 2013/14 (\$'000)	Estimate 2014/15 (\$'000)	Estimate 2015/16 (\$'000)	Estimate 2016/17 (\$'000)	Estimate 2017/18 (\$'000)	Estimate 2018/19 (\$'000)	Estimate 2019/20 (\$'000)	Estimate 2020/21 (\$'000)
3. Computer Replacement Reserve (gl 43018)										
Opening balance	1,207	1,257	1,457	0	0	0	0	0	0	0
Transfers to reserve	300	400	400	200	200	200	200	200	200	200
Transfers from reserve										
- Capital purchases	250	200	200	200	200	200	200	200	200	200
- New computer system (to replace CIVIL)	0	0	1,657	0	0	0	0	0	0	0
- Other	0	0	0	0	0	0	0	0	0	0
Total transfers from reserve	250	200	1,857	200	200	200	200	200	200	200
Carry Overs										
- Internet / intranet	0	0	0	0	0	0	0	0	0	0
Total carry overs	0	0	0	0	0	0	0	0	0	0
Closing balance	1,257	1,457	0	0	0	0	0	0	0	0
4. Environmental Works Reserve (gl 43020)										
Opening balance	24	24	24	24	24	24	24	24	24	24
Transfers to reserve	0	0	0	0	0	0	0	0	0	0
Transfers from reserve										
- Other	0	0	0	0	0	0	0	0	0	0
- Anambah tip rehabilitation	0	0	0	0	0	0	0	0	0	0
- Other	0	0	0	0	0	0	0	0	0	0
Total transfers from reserve	0	0	0	0	0	0	0	0	0	0
Carry Overs										
- Anambah tip rehabilitation	0	0	0	0	0	0	0	0	0	0
- East Maitland gasworks rehabilitation	0	0	0	0	0	0	0	0	0	0
Total carry overs	0	0	0	0	0	0	0	0	0	0
Closing balance	24	24	24	24	24	24	24	24	24	24
5. Workers Compensation Reserve (gl 43028)										
Opening balance	376	376	376	376	376	376	376	376	376	376
Transfers to reserve	0	0	0	0	0	0	0	0	0	0
Transfers from reserve										
- Premium	0	0	0	0	0	0	0	0	0	0
Total transfers from reserve	0	0	0	0	0	0	0	0	0	0
Closing balance	376	376	376	376	376	376	376	376	376	376

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	Adopted 2011/12 (\$'000)	Estimate 2012/13 (\$'000)	Estimate 2013/14 (\$'000)	Estimate 2014/15 (\$'000)	Estimate 2015/16 (\$'000)	Estimate 2016/17 (\$'000)	Estimate 2017/18 (\$'000)	Estimate 2018/19 (\$'000)	Estimate 2019/20 (\$'000)	Estimate 2020/21 (\$'000)
6. Competencies Reserve (gl 43029)										
Opening balance	0	0	0	0	0	0	0	0	0	0
Transfers to reserve	0	0	0	0	0	0	0	0	0	0
Transfers from reserve										
- Backpays	0	0	0	0	0	0	0	0	0	0
Total transfers from reserve	0	0	0	0	0	0	0	0	0	0
Closing balance	0	0	0	0	0	0	0	0	0	0
7. Asset Management Reserve (gl 43032)										
Opening balance	255	255	255	255	255	255	255	255	255	255
Transfers to reserve	0	0	0	0	0	0	0	0	0	0
Transfers from reserve										
- Other	0	0	0	0	0	0	0	0	0	0
Total transfers from reserve	0	0	0	0	0	0	0	0	0	0
Carry Overs										
- Community building refurbishments	0	0	0	0	0	0	0	0	0	0
Total carry overs	0	0	0	0	0	0	0	0	0	0
Closing balance	255	255	255	255	255	255	255	255	255	255
8. CBD / Mail Construction Reserve (gl 43039)										
Opening balance	0	0	0	0	0	0	0	0	0	0
Transfers to reserve	0	0	0	0	0	0	0	0	0	0
Transfers from reserve										
- Other	0	0	0	0	0	0	0	0	0	0
- CMAIP	0	0	0	0	0	0	0	0	0	0
- Other	0	0	0	0	0	0	0	0	0	0
Total transfers from reserve	0	0	0	0	0	0	0	0	0	0
Carry Overs										
- CMAIP	0	0	0	0	0	0	0	0	0	0
Total carry overs	0	0	0	0	0	0	0	0	0	0
Closing balance	0	0	0	0	0	0	0	0	0	0

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	Adopted 2011/12 (\$'000)	Estimate 2012/13 (\$'000)	Estimate 2013/14 (\$'000)	Estimate 2014/15 (\$'000)	Estimate 2015/16 (\$'000)	Estimate 2016/17 (\$'000)	Estimate 2017/18 (\$'000)	Estimate 2018/19 (\$'000)	Estimate 2019/20 (\$'000)	Estimate 2020/21 (\$'000)
9. Compensatory Habitat Reserve (gl 43041)										
Opening balance	173	148	123	98	73	48	23	0	0	0
Transfers to reserve	0	0	0	0	0	0	0	0	0	0
Transfers from reserve										
- Construction works	25	25	25	25	25	25	23	0	0	0
- Other	0	0	0	0	0	0	0	0	0	0
Total transfers from reserve	25	25	25	25	25	25	23	0	0	0
Carry Overs										
- Construction works	0	0	0	0	0	0	0	0	0	0
Total carry overs	0	0	0	0	0	0	0	0	0	0
Closing balance	148	123	98	73	48	23	0	0	0	0
10. Waste Disposal Site Construction Reserve (gl 43006)										
Opening balance	0	0	0	0	0	0	0	0	0	0
Transfers to reserve	0	1,000	1,000	1,000	1,000	1,000	50	50	50	50
Transfers from reserve										
- Construction works	0	1,000	1,000	1,000	1,000	1,000	50	50	50	50
- Other	0	0	0	0	0	0	0	0	0	0
Total transfers from reserve	0	1,000	1,000	1,000	1,000	1,000	50	50	50	50
Carry Overs										
- Construction works	0	0	0	0	0	0	0	0	0	0
Total carry overs	0	0	0	0	0	0	0	0	0	0
Closing balance	0	0	0	0	0	0	0	0	0	0
11. Waste Depot Rehab Reserve (gl 43042)										
Opening balance	2,316	2,626	3,049	3,546	4,139	4,863	5,774	6,989	0	0
Transfers to reserve	310	423	497	593	724	911	1,215	1,871	0	0
Transfers from reserve	0	0	0	0	0	0	0	8,860	0	0
Closing balance	2,626	3,049	3,546	4,139	4,863	5,774	6,989	0	0	0
12. Waste Transfer Station Construction Reserve (gl 43043)										
Opening balance	780	1,065	1,394	1,786	2,281	0	0	0	0	0
Transfers to reserve	285	329	392	495	718	0	0	0	0	0
Transfers from reserve	0	0	0	0	2,999	0	0	0	0	0
Closing balance	1,065	1,394	1,786	2,281	0	0	0	0	0	0

	Year 1 Adopted 2011/12 (\$'000)	Year 2 Estimate 2012/13 (\$'000)	Year 3 Estimate 2013/14 (\$'000)	Year 4 Estimate 2014/15 (\$'000)	Year 5 Estimate 2015/16 (\$'000)	Year 6 Estimate 2016/17 (\$'000)	Year 7 Estimate 2017/18 (\$'000)	Year 8 Estimate 2018/19 (\$'000)	Year 9 Estimate 2019/20 (\$'000)	Year 10 Estimate 2020/21 (\$'000)
13. Unrestricted Cash Reserve (gl 43035)										
Opening balance	793	0	0	0	0	0	0	0	0	0
Transfers to reserve	0	0	0	0	0	0	0	0	0	0
Transfers from reserve	793	0	0	0	0	0	0	0	0	0
Closing balance	0	0	0	0	0	0	0	0	0	0
Summary										
Total transfers to reserves	895	2,152	2,289	2,288	2,642	2,111	1,465	2,121	250	250
Total transfers from reserves	1,068	1,225	2,882	1,225	4,224	1,225	273	9,110	250	250
Total carry over	0	0	0	0	0	0	0	0	0	0
Transfers to Reserves										
ELE Reserve	0	0	0	0	0	0	0	0	0	0
Economic Development Reserve	0	0	0	0	0	0	0	0	0	0
Computer Replacement Reserve	300	400	400	200	200	200	200	200	200	200
Environmental Works Reserve	0	0	0	0	0	0	0	0	0	0
Workers Compensation Reserve	0	0	0	0	0	0	0	0	0	0
Competencies Reserve	0	0	0	0	0	0	0	0	0	0
Asset Management Reserve	0	0	0	0	0	0	0	0	0	0
CBD / Mail Construction Reserve	0	0	0	0	0	0	0	0	0	0
Compensatory Habitat Reserve	0	0	0	0	0	0	0	0	0	0
Waste Disposal Site Construction Reserve	0	1,000	1,000	1,000	1,000	1,000	50	50	50	50
Waste Depot Rehab Reserve	310	423	497	593	724	911	1,215	1,871	0	0
Waste Transfer Station Consin Reserve	285	329	392	495	718	0	0	0	0	0
Unrestricted Cash Reserve	0	0	0	0	0	0	0	0	0	0
	895	2,152	2,289	2,288	2,642	2,111	1,465	2,121	250	250
Transfers from Reserves										
ELE Reserve	0	0	0	0	0	0	0	0	0	0
Economic Development Reserve	0	0	0	0	0	0	0	0	0	0
Computer Replacement Reserve	250	200	1,857	200	200	200	200	200	200	200
Environmental Works Reserve	0	0	0	0	0	0	0	0	0	0
Workers Compensation Reserve	0	0	0	0	0	0	0	0	0	0
Competencies Reserve	0	0	0	0	0	0	0	0	0	0
Asset Management Reserve	0	0	0	0	0	0	0	0	0	0
CBD / Mail Construction Reserve	0	0	0	0	0	0	0	0	0	0
Compensatory Habitat Reserve	25	25	25	25	25	25	23	0	0	0
Waste Disposal Site Construction Reserve	0	1,000	1,000	1,000	1,000	1,000	50	50	50	50
Waste Depot Rehab Reserve	0	0	0	0	0	0	0	8,860	0	0
Waste Transfer Station Consin Reserve	0	0	0	0	2,999	0	0	0	0	0
Unrestricted cash reserve	793	0	0	0	0	0	0	0	0	0
	1,068	1,225	2,882	1,225	4,224	1,225	273	9,110	250	250

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	Adopted 2011/12 (\$'000)	Estimate 2012/13 (\$'000)	Estimate 2013/14 (\$'000)	Estimate 2014/15 (\$'000)	Estimate 2015/16 (\$'000)	Estimate 2016/17 (\$'000)	Estimate 2017/18 (\$'000)	Estimate 2018/19 (\$'000)	Estimate 2019/20 (\$'000)	Estimate 2020/21 (\$'000)
Summary Reserve Balances										
ELE Reserve	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Economic Development Reserve	883	883	883	883	883	883	883	883	883	883
Computer Replacement Reserve	1,257	1,457	0	0	0	0	0	0	0	0
Environmental Works Reserve	24	24	24	24	24	24	24	24	24	24
Workers Compensation Reserve	376	376	376	376	376	376	376	376	376	376
Competencies Reserve	0	0	0	0	0	0	0	0	0	0
Asset Management Reserve	255	255	255	255	255	255	255	255	255	255
CBD / Mall Construction Reserve	0	0	0	0	0	0	0	0	0	0
Compensatory Habitat Reserve	148	123	98	73	48	23	0	0	0	0
Waste Disposal Site Construction Reserve	0	0	0	0	0	0	0	0	0	0
Waste Depot Rehab Reserve	2,626	3,049	3,546	4,139	4,863	5,774	6,989	0	0	0
Waste Transfer Station Constn Reserve	1,065	1,394	1,786	2,281	0	0	0	0	0	0
Unrestricted cash reserve	0	0	0	0	0	0	0	0	0	0
Total	8,134	9,061	8,468	9,531	7,949	8,835	10,027	3,038	3,038	3,038

Maitland City Council
Long Term Financial Plan
For the period 2011/12 to 2020/21
Adopted with 2.8% Rate Peg & 7.0% Rate Variation in Years 1 & 2
Section 94 Reserve Forecast

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Total
	Adopted 2011/12 (\$'000)	Estimate 2012/13 (\$'000)	Estimate 2013/14 (\$'000)	Estimate 2014/15 (\$'000)	Estimate 2015/16 (\$'000)	Estimate 2016/17 (\$'000)	Estimate 2017/18 (\$'000)	Estimate 2018/19 (\$'000)	Estimate 2019/20 (\$'000)	Estimate 2020/21 (\$'000)	Estimate 2020/21 (\$'000)
1. 2006 City Wide Plan											
Opening balance	7,401	6,464	4,762	2,977	1,085	1,071	1,054	1,033	1,169	1,311	7,401
Transfers to reserve											
- Contributions	4,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	49,000
- Interest	287	375	295	191	72	72	71	69	78	88	1,598
	4,287	5,375	5,295	5,191	5,072	5,072	5,071	5,069	5,078	5,088	50,598
Transfers from reserve											
- Capital expenditure (Contributions)	4,000	5,000	5,000	5,000	3,000	3,000	3,000	3,000	3,000	3,000	37,000
- Capital expenditure (Other)	916	1,766	1,766	1,766	1,766	1,766	1,766	1,766	1,766	1,766	16,810
- Non capital expenditure	308	311	314	317	320	323	326	167	170	105	2,661
Total expenditure transferred from S.94	5,224	7,077	7,080	7,083	5,086	5,089	5,092	4,933	4,936	4,871	56,471
Total closing balance - 2006 City Wide Plan	6,464	4,762	2,977	1,085	1,071	1,054	1,033	1,169	1,311	1,528	1,528
2. S.94A Plan											
Opening balance	165	171	181	192	204	217	232	248	265	283	165
Transfers to reserve											
- Contributions	250	250	250	250	250	250	250	250	250	250	2,500
- Interest	6	10	11	12	13	15	16	17	18	19	137
	256	260	261	262	263	265	266	267	268	269	2,637
Transfers from reserve											
- Capital expenditure (Contributions)	250	250	250	250	250	250	250	250	250	250	2,500
- Capital expenditure (Other)	0	0	0	0	0	0	0	0	0	0	0
- Non capital expenditure	0	0	0	0	0	0	0	0	0	0	0
	250	250	250	250	250	250	250	250	250	250	2,500
Total closing balance - S.94A Plan	171	181	192	204	217	232	248	265	283	302	302

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Total
	Adopted 2011/12 (\$'000)	Estimate 2012/13 (\$'000)	Estimate 2013/14 (\$'000)	Estimate 2014/15 (\$'000)	Estimate 2015/16 (\$'000)	Estimate 2016/17 (\$'000)	Estimate 2017/18 (\$'000)	Estimate 2018/19 (\$'000)	Estimate 2019/20 (\$'000)	Estimate 2020/21 (\$'000)	Estimate 2020/21 (\$'000)
3. 1995 Repealed Plan											
Opening balance	4,756	4,940	5,002	5,087	5,188	5,305	5,660	6,039	6,444	6,876	4,756
Transfers to reserve											
- Contributions	500	500	500	500	0	0	0	0	0	0	2,000
- Interest	184	287	310	326	342	355	379	405	432	461	3,481
	684	787	810	826	342	355	379	405	432	461	5,481
Transfers from reserve											
- Capital expenditure (Contributions)	500	500	500	500	0	0	0	0	0	0	2,000
- Capital expenditure (Other)	0	225	225	225	225	0	0	0	0	0	900
- Non capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Total expenditure transferred from S.94	500	725	725	725	225	0	0	0	0	0	2,900
Total closing balance - 1995 Repealed Plan	4,940	5,002	5,087	5,188	5,305	5,660	6,039	6,444	6,876	7,337	7,337
4. Thornton North											
Opening balance	4,000	4,155	4,396	4,669	4,968	5,296	5,651	6,030	6,434	6,865	4,000
Transfers to reserve											
- Contributions	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	40,000
- Interest	155	241	273	299	328	355	379	404	431	460	3,325
	4,155	4,241	4,273	4,299	4,328	4,355	4,379	4,404	4,431	4,460	43,325
Transfers from reserve											
- Capital expenditure (Contributions)	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	40,000
- Capital expenditure (Other)	0	0	0	0	0	0	0	0	0	0	0
- Non capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Total expenditure transferred from S.94	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	40,000
Total closing balance - Thornton North Plan	4,155	4,396	4,669	4,968	5,296	5,651	6,030	6,434	6,865	7,325	7,325
5. Rutherford Trunk Drainage											
Opening balance	199	207	219	233	248	264	282	301	321	343	199
Transfers to reserve											
- Contributions	0	0	0	0	0	0	0	0	0	0	0
- Interest	8	12	14	15	16	18	19	20	22	23	167
	8	12	14	15	16	18	19	20	22	23	167
Transfers from reserve											
- Capital expenditure (Contributions)	0	0	0	0	0	0	0	0	0	0	0
- Capital expenditure (Other)	0	0	0	0	0	0	0	0	0	0	0
- Non capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Total expenditure transferred from S.94	0	0	0	0	0	0	0	0	0	0	0
Total closing balance - Rutherford Trunk Drainage	207	219	233	248	264	282	301	321	343	366	366

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Total
	Adopted 2011/12 (\$'000)	Estimate 2012/13 (\$'000)	Estimate 2013/14 (\$'000)	Estimate 2014/15 (\$'000)	Estimate 2015/16 (\$'000)	Estimate 2016/17 (\$'000)	Estimate 2017/18 (\$'000)	Estimate 2018/19 (\$'000)	Estimate 2019/20 (\$'000)	Estimate 2020/21 (\$'000)	2020/21 (\$'000)
Summary Movement (All Plans)											
Opening balance	16,521	15,937	14,560	13,158	11,693	12,153	12,879	13,651	14,633	15,678	16,521
Transfers to reserve (Estimated contributions)	8,750	9,750	9,750	9,750	9,250	9,250	9,250	9,250	9,250	9,250	93,500
Transfers to reserve (Estimated interest)	640	925	903	843	771	815	864	915	981	1,051	8,708
- Capital expenditure (New)	(8,750)	(9,750)	(9,750)	(9,750)	(7,250)	(7,250)	(7,250)	(7,250)	(7,250)	(7,250)	(81,500)
- Capital expenditure (Existing)	(916)	(1,991)	(1,991)	(1,991)	(1,991)	(1,766)	(1,766)	(1,766)	(1,766)	(1,766)	(17,710)
Transfers from reserve (Non capital expenditure)	(308)	(311)	(314)	(317)	(320)	(323)	(326)	(167)	(170)	(105)	(2,661)
Closing balance	15,937	14,560	13,158	11,693	12,153	12,879	13,651	14,633	15,678	16,658	16,858
Summary Balances (All Plans)											
2006 City Wide Plan	6,464	4,762	2,977	1,085	1,071	1,054	1,033	1,169	1,311	1,528	1,528
S.94A Plan	171	181	192	204	217	232	248	265	283	302	302
1995 Repealed Plan	4,940	5,002	5,087	5,188	5,305	5,660	6,039	6,444	6,876	7,337	7,337
Thornton North	4,155	4,396	4,669	4,968	5,296	5,651	6,030	6,434	6,865	7,325	7,325
Rutherford Trunk Drainage	207	219	233	248	264	282	301	321	343	366	366
Closing balance - All Plans	15,937	14,560	13,158	11,693	12,153	12,879	13,651	14,633	15,678	16,658	16,858
Surplus / (deficit) for year (All Plans)	(584)	(1,377)	(1,402)	(1,465)	460	726	772	982	1,045	1,180	337